

STATEMENT OF ECONOMIC INTERESTS **COVER PAGE**

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Please type or print in ink.				<i>5</i> ,
NAME OF FILER (LAST)	(FIRST)		(MIDDLE)	
Flowers	Elena			
1. Office, Agency, or Court				
Agency Name (Do not use acronyms)				
California Institute of Regene	rative Medicine			
Division, Board, Department, District, if		Your Posit	tion	
Bivision, Board, Bepartment, Bistnet, II	аррисавіс	1001 1 031	lion	
			Board Member	
► If filing for multiple positions, list bel	ow or on an attachment. (Do	not use acronyms)		
A		DW		
Agency:		Position:		
2. Jurisdiction of Office (Check	at least one box)			
X State	,	□ ludgo F	Retired Judge, Pro Tem Jud	ao, or Court Commissioner
State			de Jurisdiction)	ge, or court commissioner
Multi-County		·	•	
City of		Other _		
3. Type of Statement (Check at I	least one box)			
Annual: The period covered is Ja December 31, 2021.		☐ Leavin	g Office: Date Left(Check one	
-or- The period covered is December 31, 2021 .	01 <u>12 2021</u> , thre	lea\	•	1, 2021 , through the date of
Assuming Office: Date assumed			e period covered is/_ date of leaving office.	, through
Candidate: Data of Floation	and office		· ·	
Candidate: Date of Election	and office :	sought, if different than F	ait i	
4. Schedule Summary (must o	omplete) ► Total nu	mber of pages incl	uding this cover pag	e: ₁₅
Schedules attached				
Schedule A-1 - Investments –	schadula attachad	Schedule C - //	ncome. Loans. & Business	Positions – schedule attached
Schedule A-2 - Investments –			ncome - Gifts - schedule a	
Schedule B - Real Property –			ncome – Gifts – Travel Payı	
E. Conculio 2 Product Property	sorrodalo allabrioa		ŕ	
-or- 🗌 None - No reportable in	terests on any schedule			
5. Verification	,			
MAILING ADDRESS STREET		ITY	STATE	ZIP CODE
(Business or Agency Address Recommended - Po	ublic Document)			
1999 Harrison St	C	Dakland	CA	94612-3520
DAYTIME TELEPHONE NUMBER		EMAIL ADDRESS		
(510) 340-9114				
I have used all reasonable diligence in herein and in any attached schedules i				wledge the information contained
I certify under penalty of perjury und	der the laws of the State of (California that the foreg	joing is true and correct.	
Date Signed 03/14/2022 (72.40 DM	Olamat.	Elena Flo	nwore.
Date Signed 03/14/2022 ((month, day, ye		Signature	(File the originally signed paper states	

Stocks, Bonds, and Other Interests (Ownership Interest is Less Than 10%)

Investments must be itemized. Do not attach brokerage or financial statements.

CALIFORNIA FORM FAIR POLITICAL PRACTICES COMMISSION Name Elena Flowers

•	NAME OF BUSINESS ENTITY	 ► N	IAME OF BUSINESS ENTITY
	3M Company		Ameren Corp
	GENERAL DESCRIPTION OF THIS BUSINESS	-	SENERAL DESCRIPTION OF THIS BUSINESS
	consumer goods		energy
	FAIR MARKET VALUE	_	AIR MARKET VALUE
	\$2,000 - \$10,000 × \$10,001 - \$100,000	I _	\$2,000 - \$10,000 \qquad \text{\$10,001 - \$100,000}
	\$100,001 - \$1,000,000 Over \$1,000,000	_	\$100,001 - \$1,000,000 Over \$1,000,000
	φ100,001 - φ1,000,000		
	NATURE OF INVESTMENT	١	IATURE OF INVESTMENT
	Stock Other (Describe)		Stock Other (Describe)
	Partnership		Partnership
	IF APPLICABLE, LIST DATE:	l II	APPLICABLE, LIST DATE:
	ACQUIRED DISPOSED		ACQUIRED DISPOSED
_	NAME OF BUSINESS ENTITY		IAME OF BUSINESS ENTITY
	Activision Blizzard	_	Ametek Inc
	GENERAL DESCRIPTION OF THIS BUSINESS		BENERAL DESCRIPTION OF THIS BUSINESS
	entertainment		electronics
	FAIR MARKET VALUE	 	AIR MARKET VALUE
	\$2,000 - \$10,000 X \$10,001 - \$100,000	_	\$2,000 - \$10,000 \$10,001 - \$100,000
	\$100,001 - \$1,000,000 Over \$1,000,000		\$100,001 - \$1,000,000 Over \$1,000,000
	_	-	-
	NATURE OF INVESTMENT		IATURE OF INVESTMENT
	Stock (Describe)		Stock Other (Describe)
	Partnership O Income Received of \$0 - \$499	П	Partnership O Income Received of \$0 - \$499
	☐ Income Received of \$500 or More (Report on Schedule C)		☐ Income Received of \$500 or More (Report on Schedule C)
	IF APPLICABLE, LIST DATE:	11	F APPLICABLE, LIST DATE:
	, , 21 12 , 03 , 21		<u></u>
		-	ACQUIRED DISPOSED
_			
>	NAME OF BUSINESS ENTITY	 	IAME OF BUSINESS ENTITY
	Amazon.com Inc		Apple Inc.
	GENERAL DESCRIPTION OF THIS BUSINESS	-	SENERAL DESCRIPTION OF THIS BUSINESS
	consumer goods	1	technology
	FAIR MARKET VALUE		AIR MARKET VALUE
	× \$2,000 - \$10,000	l r	\$2,000 - \$10,000 X \$10,001 - \$100,000
	\$100,001 - \$1,000,000 Over \$1,000,000	 	\$100,001 - \$1,000,000 Over \$1,000,000
		ΙΙ ,	
	NATURE OF INVESTMENT Stock Other		IATURE OF INVESTMENT Stock Other
	(Describe)		(Describe)
	Partnership Income Received of \$0 - \$499 Income Received of \$500 or More (Report on Schedule C)		Partnership Oncome Received of \$0 - \$499 Income Received of \$500 or More (Report on Schedule C)
	IF APPLICABLE, LIST DATE:	l II	F APPLICABLE, LIST DATE:
	, , 21 , , 21		, , 21 , , 21
	ACQUIRED DISPOSED	-	ACQUIRED DISPOSED
		1	

Stocks, Bonds, and Other Interests (Ownership Interest is Less Than 10%)

Investments must be itemized. Do not attach brokerage or financial statements

CALIFORNIA FORM FAIR POLITICAL PRACTICES COMMISSION Name

Elena Flowers

► NAME OF BUSINESS ENTITY	NAME OF BUSINESS ENTITY
AT&T Inc	Clorox Co.
GENERAL DESCRIPTION OF THIS BUSINESS	GENERAL DESCRIPTION OF THIS BUSINESS
telecommunications	consumer goods
FAIR MARKET VALUE	FAIR MARKET VALUE
\$2,000 - \$10,000 X \$10,001 - \$100,000	\$2,000 - \$10,000 X \$10,001 - \$100,000
\$100,001 - \$1,000,000 Over \$1,000,000	\$100,001 - \$1,000,000 Over \$1,000,000
NATURE OF INVESTMENT Stock Other	NATURE OF INVESTMENT Stock Other (Describe)
Stock Other (Describe) Partnership Income Received of \$0 - \$499	(Describe) Partnership () Income Received of \$0 - \$499
☐ Income Received of \$500 or More (Report on Schedule C)	Income Received of \$500 or More (Report on Schedule C)
IF APPLICABLE, LIST DATE:	IF APPLICABLE, LIST DATE:
ACQUIRED DISPOSED	
NAME OF BUSINESS ENTITY	NAME OF BUSINESS ENTITY
Charles Schwab Corp	Conoco Phillips GENERAL DESCRIPTION OF THIS BUSINESS
GENERAL DESCRIPTION OF THIS BUSINESS	GENERAL DESCRIPTION OF THIS BUSINESS
finance	energy
FAIR MARKET VALUE	FAIR MARKET VALUE
\$2,000 - \$10,000 X \$10,001 - \$100,000	\$2,000 - \$10,000 X \$10,001 - \$100,000
\$100,001 - \$1,000,000 Over \$1,000,000	S100,001 - \$1,000,000 Over \$1,000,000
NATURE OF INVESTMENT	NATURE OF INVESTMENT
Stock Other (Describe)	Stock Other(Describe)
Partnership Olncome Received of \$0 - \$499	Partnership Olncome Received of \$0 - \$499
○ Income Received of \$500 or More (Report on Schedule C)	○ Income Received of \$500 or More (Report on Schedule C)
IF APPLICABLE, LIST DATE:	IF APPLICABLE, LIST DATE:
ACQUIRED DISPOSED	ACQUIRED DISPOSED
► NAME OF BUSINESS ENTITY	► NAME OF BUSINESS ENTITY
Chevron Corp	Costco Wholesale Inc
GENERAL DESCRIPTION OF THIS BUSINESS	GENERAL DESCRIPTION OF THIS BUSINESS
	consumer goods
energy FAIR MARKET VALUE	
× \$2,000 - \$10,000	FAIR MARKET VALUE \$2,000 - \$10,000 \$10,001 - \$100,000
\$100,001 - \$1,000,000 Over \$1,000,000	\$100,001 - \$1,000,000 Over \$1,000,000
NATURE OF INVESTMENT	NATURE OF INVESTMENT
Stock Other (Describe)	Stock Other (Describe)
Partnership O Income Received of \$0 - \$499 O Income Received of \$500 or More (Report on Schedule C)	Partnership O Income Received of \$0 - \$499 O Income Received of \$500 or More (Report on Schedule C)
IF APPLICABLE, LIST DATE:	IF APPLICABLE, LIST DATE:
, , 21 , , 21	, , 21 , , 21
ACQUIRED DISPOSED	ACQUIRED DISPOSED
'	1

Stocks, Bonds, and Other Interests (Ownership Interest is Less Than 10%)

Investments must be itemized.

CALIFORNIA FORM FAIR POLITICAL PRACTICES COMMISSION

Elena Flowers

Do not attach brokerag	e or financial statements.
► NAME OF BUSINESS ENTITY	► NAME OF BUSINESS ENTITY
CVS Health Corp	Gap Inc
GENERAL DESCRIPTION OF THIS BUSINESS	GENERAL DESCRIPTION OF THIS BUSINESS
consumer goods	consumer goods
FAIR MARKET VALUE	FAIR MARKET VALUE
\$2,000 - \$10,000	\$2,000 - \$10,000
NATURE OF INVESTMENT Stock Other (Describe)	NATURE OF INVESTMENT Stock Other (Describe)
Partnership	Partnership
IF APPLICABLE, LIST DATE:	IF APPLICABLE, LIST DATE:
NAME OF BUSINESS ENTITY	► NAME OF BUSINESS ENTITY
Cytodyn Inc GENERAL DESCRIPTION OF THIS BUSINESS	General Mills, Inc GENERAL DESCRIPTION OF THIS BUSINESS
biotechnology	consumer foods
FAIR MARKET VALUE	FAIR MARKET VALUE
\$2,000 - \$10,000	\$2,000 - \$10,000
NATURE OF INVESTMENT X Stock Other	NATURE OF INVESTMENT X Stock Other
(Describe) Partnership Oncome Received of \$0 - \$499 Oncome Received of \$500 or More (Report on Schedule C)	(Describe) Partnership Olncome Received of \$0 - \$499 Olncome Received of \$500 or More (Report on Schedule C)
IF APPLICABLE, LIST DATE:	IF APPLICABLE, LIST DATE:
NAME OF BUSINESS ENTITY	► NAME OF BUSINESS ENTITY
Dollar General Corp	Gilead Sciences
GENERAL DESCRIPTION OF THIS BUSINESS	GENERAL DESCRIPTION OF THIS BUSINESS
consumer goods	biotechnology
FAIR MARKET VALUE	FAIR MARKET VALUE
\$2,000 - \$10,000	\$2,000 - \$10,000
NATURE OF INVESTMENT X Stock Other	NATURE OF INVESTMENT Stock Other (Casariba)
(Describe) Partnership (Income Received of \$0 - \$499 Income Received of \$500 or More (Report on Schedule C)	(Describe) Partnership Income Received of \$0 - \$499 Income Received of \$500 or More (Report on Schedule C)
IF APPLICABLE, LIST DATE:	IF APPLICABLE, LIST DATE:

Stocks, Bonds, and Other Interests (Ownership Interest is Less Than 10%)

Investments must be itemized.

Do not attach brokerage or financial statements.

CALIFORNIA FORM FAIR POLITICAL PRACTICES COMMISSION Name Elena Flowers

► NAME OF BUSINESS ENTITY	► NAME OF BUSINESS ENTITY
Glaxo Smith Kline	Johnson & Johnson
GENERAL DESCRIPTION OF THIS BUSINESS	GENERAL DESCRIPTION OF THIS BUSINESS
biotechnology	biotechnology and consumer goods
FAIR MARKET VALUE	FAIR MARKET VALUE
	\$2,000 - \$10,000 X \$10,001 - \$100,000
\$100,001 - \$1,000,000 Over \$1,000,000	\$100,001 - \$1,000,000 Over \$1,000,000
NATURE OF INVESTMENT Stock Other (Describe)	NATURE OF INVESTMENT X Stock Other (Describe)
Partnership	Partnership
IF APPLICABLE, LIST DATE:	IF APPLICABLE, LIST DATE:
ACQUIRED DISPOSED	ACQUIRED DISPOSED
► NAME OF BUSINESS ENTITY	► NAME OF BUSINESS ENTITY
IBM Corp	JP Morgan Chase
GENERAL DESCRIPTION OF THIS BUSINESS	GENERAL DESCRIPTION OF THIS BUSINESS
technology	finance
FAIR MARKET VALUE	FAIR MARKET VALUE
\$2,000 - \$10,000 \$10,001 - \$100,000	\$2,000 - \$10,000 X \$10,001 - \$100,000
\$100,001 - \$1,000,000 Over \$1,000,000	S100,001 - \$1,000,000 Over \$1,000,000
NATURE OF INVESTMENT	NATURE OF INVESTMENT
Stock Other(Describe)	Stock Other(Describe)
Partnership O Income Received of \$0 - \$499	Partnership O Income Received of \$0 - \$499
○ Income Received of \$500 or More (Report on Schedule C)	○ Income Received of \$500 or More (Report on Schedule C)
IF APPLICABLE, LIST DATE:	IF APPLICABLE, LIST DATE:
, , 21 , , 21	/ / 21 / / 21
ACQUIRED DISPOSED	ACQUIRED DISPOSED
► NAME OF BUSINESS ENTITY	► NAME OF BUSINESS ENTITY
Illumina Inc.	McDonald's Corp
GENERAL DESCRIPTION OF THIS BUSINESS	GENERAL DESCRIPTION OF THIS BUSINESS
biotechonology	fast food company
FAIR MARKET VALUE	FAIR MARKET VALUE
\$2,000 - \$10,000 X \$10,001 - \$100,000	\$2,000 - \$10,000
\$100,001 - \$1,000,000 Over \$1,000,000	
NATURE OF INVESTMENT	NATURE OF INVESTMENT Stock Other
(Describe)	(Describe)
Partnership Income Received of \$0 - \$499 Income Received of \$500 or More (Report on Schedule C)	Partnership Oncome Received of \$0 - \$499 Oncome Received of \$500 or More (Report on Schedule C)
IF APPLICABLE, LIST DATE:	IF APPLICABLE, LIST DATE:
<u>, , 21 , 21 , , 21 </u>	
ACQUIRED DISPOSED	ACQUIRED DISPOSED

Stocks, Bonds, and Other Interests (Ownership Interest is Less Than 10%)

Investments must be itemized.

Do not attach brokerage or financial statements.

CALIFORNIA FORM FAIR POLITICAL PRACTICES COMMISSION Name Elena Flowers

► NAME OF BUSINESS ENTITY	► NAME OF BUSINESS ENTITY
Neogen	Proctor and Gamble
GENERAL DESCRIPTION OF THIS BUSINESS	GENERAL DESCRIPTION OF THIS BUSINESS
food safety	consumer goods
FAIR MARKET VALUE	FAIR MARKET VALUE
\$2,000 - \$10,000 X \$10,001 - \$100,000	▼ \$2,000 - \$10,000
\$100,001 - \$1,000,000 Over \$1,000,000	\$100,001 - \$1,000,000 Over \$1,000,000
NATURE OF INVESTMENT Stock Other	NATURE OF INVESTMENT Stock Other
☐ Partnership ☐ Income Received of \$0 - \$499 ☐ Income Received of \$500 or More (Report on Schedule C)	(Describe) Partnership (Income Received of \$0 - \$499 (Income Received of \$500 or More (Report on Schedule C)
IF APPLICABLE, LIST DATE:	IF APPLICABLE, LIST DATE:
NAME OF BUSINESS ENTITY	NAME OF BUSINESS ENTITY
Oracle	Taiwan Semiconductor
GENERAL DESCRIPTION OF THIS BUSINESS	GENERAL DESCRIPTION OF THIS BUSINESS
technology	technology
FAIR MARKET VALUE	FAIR MARKET VALUE
X \$10,001 - \$100,000	\$2,000 - \$10,000 X \$10,001 - \$100,000
S100,001 - \$1,000,000 Over \$1,000,000	S100,001 - \$1,000,000 Over \$1,000,000
NATURE OF INVESTMENT	NATURE OF INVESTMENT
Stock Other (Describe)	Stock Other(Describe)
Partnership O Income Received of \$0 - \$499	Partnership O Income Received of \$0 - \$499
○ Income Received of \$500 or More (Report on Schedule C)	○ Income Received of \$500 or More (Report on Schedule C)
IF APPLICABLE, LIST DATE:	IF APPLICABLE, LIST DATE:
ACQUIRED DISPOSED	ACQUIRED DISPOSED
► NAME OF BUSINESS ENTITY	► NAME OF BUSINESS ENTITY
Pfizer	Tribune Publishing Co
GENERAL DESCRIPTION OF THIS BUSINESS	GENERAL DESCRIPTION OF THIS BUSINESS
biotechnology	media publishing company
FAIR MARKET VALUE	FAIR MARKET VALUE
\$2,000 - \$10,000 X \$10,001 - \$100,000	\$2,000 - \$10,000 × \$10,001 - \$100,000
\$100,001 - \$1,000,000 Over \$1,000,000	S100,001 - \$1,000,000 Over \$1,000,000
NATURE OF INVESTMENT	NATURE OF INVESTMENT
Stock Other (Describe)	Stock Other (Describe)
Partnership Income Received of \$0 - \$499 Income Received of \$500 or More (Report on Schedule C)	Partnership O Income Received of \$0 - \$499 O Income Received of \$500 or More (Report on Schedule C)
IF APPLICABLE, LIST DATE:	IF APPLICABLE, LIST DATE:
ACQUIRED DISPOSED	ACQUIRED DISPOSED
'	. •

Stocks, Bonds, and Other Interests (Ownership Interest is Less Than 10%)

Investments must be itemized. Do not attach brokerage or financial statements.

CALIFORNIA FORM	700
FAIR POLITICAL PRACTICES	
Mana	

Elena Flowers

NAME OF BUSINESS ENTITY	► NAME OF BUSINESS ENTITY
Vertex Pharmaceutical	
GENERAL DESCRIPTION OF THIS BUSINESS	GENERAL DESCRIPTION OF THIS BUSINESS
biotechnology	
FAIR MARKET VALUE	FAIR MARKET VALUE
\$2,000 - \$10,000 \times \$10,001 - \$100,000	\$2,000 - \$10,000 \$10,001 - \$100,000
\$100,001 - \$1,000,000 Over \$1,000,000	S100,001 - \$1,000,000 Over \$1,000,000
NATURE OF INVESTMENT Stock Other	NATURE OF INVESTMENT Stock Other
Partnership O Income Received of \$0 - \$499 O Income Received of \$500 or More (Report on Schedule C)	(Describe) Partnership
IF APPLICABLE, LIST DATE:	IF APPLICABLE, LIST DATE:
► NAME OF BUSINESS ENTITY	► NAME OF BUSINESS ENTITY
Welltower Inc	.
GENERAL DESCRIPTION OF THIS BUSINESS	GENERAL DESCRIPTION OF THIS BUSINESS
real estate investment trust	
FAIR MARKET VALUE	FAIR MARKET VALUE
× \$2,000 - \$10,000	\$2,000 - \$10,000 \qquad \$10,001 - \$100,000
\$100,001 - \$1,000,000 Over \$1,000,000	S100,001 - \$1,000,000 Over \$1,000,000
NATURE OF INVESTMENT	NATURE OF INVESTMENT
X Stock ☐ Other(Describe)	Stock Other(Describe)
Partnership Income Received of \$0 - \$499	Partnership Olncome Received of \$0 - \$499
○ Income Received of \$500 or More (Report on Schedule C)	○ Income Received of \$500 or More (Report on Schedule C)
IF APPLICABLE, LIST DATE:	IF APPLICABLE, LIST DATE:
, , 21 , , 21	
ACQUIRED DISPOSED	ACQUIRED DISPOSED
► NAME OF BUSINESS ENTITY	► NAME OF BUSINESS ENTITY
Western Digital Corp	CENTERAL DESCRIPTION OF THE PHEINTES
GENERAL DESCRIPTION OF THIS BUSINESS	GENERAL DESCRIPTION OF THIS BUSINESS
technology	<u> </u>
FAIR MARKET VALUE	FAIR MARKET VALUE
\$2,000 - \$10,000 \$100,001 - \$1,000,000 Over \$1,000,000	\$2,000 - \$10,000
	\$100,001 - \$1,000,000 Over \$1,000,000
NATURE OF INVESTMENT Stock Other	NATURE OF INVESTMENT Stock Other
(Describe)	(Describe)
Partnership Income Received of \$0 - \$499 Income Received of \$500 or More (Report on Schedule C)	Partnership O Income Received of \$0 - \$499 Income Received of \$500 or More (Report on Schedule C)
IF APPLICABLE, LIST DATE:	IF APPLICABLE, LIST DATE:
<u> </u>	
ACQUIRED DISPOSED	ACQUIRED DISPOSED

SCHEDULE A-2 Investments, Income, and Assets of Business Entities/Trusts

CALIFORNIA FORM 700
FAIR POLITICAL PRACTICES COMMISSION
Name

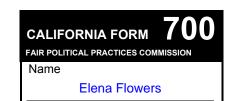
(Ownership Interest is 10% or Greater)

Elena Flowers

► 1. BUSINESS ENTITY OR TRUST	► 1. BUSINESS ENTITY OR TRUST
Elena R. Flowers Irrevocable Family Protection Trust	Elena R. Flowers Irrevocable Family Protection Trust
Name	Name
1999 Harrison Street Oakland CA 94612-3520	1999 Harrison Street Oakland CA 94612-3520
Address (Business Address Acceptable) Check one	Address (Business Address Acceptable) Check one
Trust, go to 2 Business Entity, complete the box, then go to 2	▼ Trust, go to 2 □ Business Entity, complete the box, then go to 2
GENERAL DESCRIPTION OF THIS BUSINESS	GENERAL DESCRIPTION OF THIS BUSINESS
FAIR MARKET VALUE IF APPLICABLE, LIST DATE: \$0 - \$1,999 \$2,000 - \$10,000 \$10,001 - \$100,000 \$100,001 - \$1,000,000 Over \$1,000,000	FAIR MARKET VALUE IF APPLICABLE, LIST DATE: \$0 - \$1,999 \$2,000 - \$10,000 /
NATURE OF INVESTMENT Partnership Sole Proprietorship Other	NATURE OF INVESTMENT Partnership Sole Proprietorship Other
YOUR BUSINESS POSITION	YOUR BUSINESS POSITION
➤ 2. IDENTIFY THE GROSS INCOME RECEIVED (INCLUDE YOUR PRO RATA SHARE OF THE GROSS INCOME TO THE ENTITY/TRUST) \$0 - \$499 \$10,001 - \$100,000	> 2. IDENTIFY THE GROSS INCOME RECEIVED (INCLUDE YOUR PRO RATA SHARE OF THE GROSS INCOME TO THE ENTITY/TRUST) \$0 - \$499 \$10,001 - \$100,000
\$500 - \$1,000 OVER \$100,000	\$500 - \$1,000 OVER \$100,000
➤ 3. LIST THE NAME OF EACH REPORTABLE SINGLE SOURCE OF INCOME OF \$10,000 OR MORE (Attach a separate sheet if necessary.)	► 3. LIST THE NAME OF EACH REPORTABLE SINGLE SOURCE OF INCOME OF \$10,000 OR MORE (Attach a separate sheet if necessary.)
None or Names listed below	None or Names listed below SEE ATTACHED
► 4. INVESTMENTS AND INTERESTS IN REAL PROPERTY HELD OR LEASED BY THE BUSINESS ENTITY OR TRUST Check one box:	► 4. INVESTMENTS AND INTERESTS IN REAL PROPERTY HELD OR LEASED BY THE BUSINESS ENTITY OR TRUST Check one box:
■ INVESTMENT	☐ INVESTMENT 🕱 REAL PROPERTY
SEE ATTACHED	SEE ATTACHED
Name of Business Entity, if Investment, <u>or</u> Assessor's Parcel Number or Street Address of Real Property	Name of Business Entity, if Investment, <u>or</u> Assessor's Parcel Number or Street Address of Real Property
Investment management	Investment management
Description of Business Activity or City or Other Precise Location of Real Property	Description of Business Activity <u>or</u> City or Other Precise Location of Real Property
FAIR MARKET VALUE IF APPLICABLE, LIST DATE: \$2,000 - \$10,000 \$10,001 - \$100,000	FAIR MARKET VALUE IF APPLICABLE, LIST DATE: \$2,000 - \$10,000 \$10,001 - \$1,000,000 ACQUIRED DISPOSED X Over \$1,000,000
NATURE OF INTEREST Property Ownership/Deed of Trust Stock Partnership	NATURE OF INTEREST Property Ownership/Deed of Trust
Leasehold Other	Leasehold Other
Check box if additional schedules reporting investments or real property are attached	Check box if additional schedules reporting investments or real property are attached

SCHEDULE A-2

Attachment



BUSINESS ENTITY OR TRUST: Elena R. Flowers Irrevocable Family Protection Trust

Names of Business Entities, if Investments, or Assessor's Parcel Numbers or Street Addresses of Real Properties
Abbott Laboratories \$10,001-\$100,000
Abbvie Inc. \$10,001-\$100,000
Adobe Inc. \$10,001-\$100,000
Alibaba Group HLDG LTD \$10,001-\$100,000
Alphabet Inc. \$10,001-\$100,000
Amazon.com Inc. \$10,001-\$100,000
Apple Inc. \$10,001-\$100,000
Archer Daniels Midland \$10,001-\$100,000
Astrazeneca \$10,001-\$100,000
Autodesk Inc. \$10,001-\$100,000
Biogen Corp. \$10,001-\$100,000
Broadcom Inc. \$10,001-\$100,000
Cardinal Health, Inc \$2,000-\$10,000
Cerence Inc. \$10,001-\$100,000
Cigna Corp \$10,001-\$100,000
Citrix Systems Inc. \$10,001-\$100,000
Comcast Corp \$10,001-\$100,000
Conagra Brands Inc. \$10,001-\$100,000
CVS Health Corp. \$2,000-\$10,000
Dolby Laboratories \$10,001-\$100,000
Estee Lauder Co. Inc. \$10,001-\$100,000
Facebook Inc. \$10,001-\$100,000
Intel Corp. \$10,001-\$100,000
Johnson & Johnson \$10,001-\$100,000
Kering S A F \$2,000-\$10,000
Lowes Inc. \$10,001-\$100,000
Lululemon Athletica \$10,001-\$100,000
Mastercard Inc. \$10,001-\$100,000

SCHEDULE A-2

Attachment



Medtronic PLC \$10,001-\$100,000
Microsoft Corp. \$10,001-\$100,000
Nike Inc. \$10,001-\$100,000
Nucor Corp. \$10,001-\$100,000
Nvidia Corp. \$10,001-\$100,000
Occidental Petrol \$0-\$1,999
Paypal Holdings Inc. \$10,001-\$100,000
Qualcomm Inc. \$10,001-\$100,000
Qurate Retail Inc. \$10,001-\$100,000
Salesforce.com \$10,001-\$100,000
Service Now Inc. \$10,001-\$100,000
Shopify Inc. \$10,001-\$100,000
Tesla Inc. \$10,001-\$100,000
United Health Group Inc. \$10,001-\$100,000
Visa Inc. \$10,001-\$100,000
Cyrus Restaurant, LLC \$10,001-\$100,000

BUSINESS ENTITY OR TRUST: Elena R. Flowers Irrevocable Family Protection Trust

LIST OF REPORTABLE SINGLE SOURCES OF INCOME OF \$10,000 OR MORE	
Changing Parameters	
Los Altos Cleaners	
Oz Boutique	

Names of Business Entities, if Investments, or Assessor's Parcel Numbers or Street Addresses of Real Properties
APN 167-39-036 - fair market value \$100,000-\$1,000,000
APN 016-502-01-100 - fair market value \$100,000-\$1,000,000
APN 167-40-017-00 - fair market value >\$1,000,000

SCHEDULE B Interests in Real Property (Including Rental Income)

CALIFORNIA FORM 700
FAIR POLITICAL PRACTICES COMMISSION Name Elena Flowers

11-842-11	► ASSESSOR'S PARCEL NUMBER OR STREET ADDRESS
11-0-14-11	167-39-036-00
CITY	CITY
Oakland	Los Altos
FAIR MARKET VALUE IF APPLICABLE, LIST DATE: \$2,000 - \$10,000 / 21 / 21 / 21 / 21 /	FAIR MARKET VALUE \$2,000 - \$10,000 \$10,001 - \$100,000 \$100,001 - \$1,000,000 Over \$1,000,000
NATURE OF INTEREST	NATURE OF INTEREST
X Ownership/Deed of Trust ☐ Easement	Ownership/Deed of Trust Easement
Leasehold	Leasehold
IF RENTAL PROPERTY, GROSS INCOME RECEIVED	IF RENTAL PROPERTY, GROSS INCOME RECEIVED
\$\begin{array}{cccccccccccccccccccccccccccccccccccc	\$0 - \$499 \$500 - \$1,000 X \$1,001 - \$10,000
■ \$10,001 - \$100,000 □ OVER \$100,000	S10,001 - \$100,000 OVER \$100,000
SOURCES OF RENTAL INCOME: If you own a 10% or greater interest, list the name of each tenant that is a single source of income of \$10,000 or more. None SEE ATTACHED	SOURCES OF RENTAL INCOME: If you own a 10% or greater interest, list the name of each tenant that is a single source of income of \$10,000 or more. None
	without regard to your official status. Personal loans and
business on terms available to members of the public	
business on terms available to members of the public loans received not in a lender's regular course of business of Lender*	without regard to your official status. Personal loans and iness must be disclosed as follows:
business on terms available to members of the public loans received not in a lender's regular course of business Address Acceptable) ADDRESS (Business Address Acceptable)	without regard to your official status. Personal loans and iness must be disclosed as follows: NAME OF LENDER*
business on terms available to members of the public loans received not in a lender's regular course of business.	without regard to your official status. Personal loans and iness must be disclosed as follows: NAME OF LENDER* ADDRESS (Business Address Acceptable)
business on terms available to members of the public loans received not in a lender's regular course of business Address Acceptable) BUSINESS ACTIVITY, IF ANY, OF LENDER	without regard to your official status. Personal loans and iness must be disclosed as follows: NAME OF LENDER* ADDRESS (Business Address Acceptable) BUSINESS ACTIVITY, IF ANY, OF LENDER
business on terms available to members of the public loans received not in a lender's regular course of business name of Lender* ADDRESS (Business Address Acceptable) BUSINESS ACTIVITY, IF ANY, OF LENDER INTEREST RATE Mone None	without regard to your official status. Personal loans and iness must be disclosed as follows: NAME OF LENDER* ADDRESS (Business Address Acceptable) BUSINESS ACTIVITY, IF ANY, OF LENDER INTEREST RATE TERM (Months/Years)
business on terms available to members of the public loans received not in a lender's regular course of business of Lender* ADDRESS (Business Address Acceptable) BUSINESS ACTIVITY, IF ANY, OF LENDER INTEREST RATE TERM (Months/Years)	without regard to your official status. Personal loans and iness must be disclosed as follows: NAME OF LENDER*
business on terms available to members of the public loans received not in a lender's regular course of bus NAME OF LENDER* ADDRESS (Business Address Acceptable) BUSINESS ACTIVITY, IF ANY, OF LENDER INTEREST RATE TERM (Months/Years) ———————————————————————————————————	without regard to your official status. Personal loans and iness must be disclosed as follows: NAME OF LENDER* ADDRESS (Business Address Acceptable) BUSINESS ACTIVITY, IF ANY, OF LENDER INTEREST RATE TERM (Months/Years) ———————————————————————————————————

SCHEDULE B Interests in Real Property (Including Rental Income)

CALIFORNIA FORM 700
FAIR POLITICAL PRACTICES COMMISSION Name Elena Flowers

ASSESSOR'S PARCEL NUMBER OR STREET ADDRESS	► ASSESSOR'S PARCEL NUMBER OR STREET ADDRESS
167-40-107-00	
CITY	CITY
Los Altos	
FAIR MARKET VALUE IF APPLICABLE, LIST DATE: \$2,000 - \$10,000 \$10,001 - \$100,000 \$100,001 - \$1,000,000 X Over \$1,000,000	FAIR MARKET VALUE IF APPLICABLE, LIST DATE: \$2,000 - \$10,000 \$10,001 - \$100,000 ACQUIRED DISPOSED Over \$1,000,000
NATURE OF INTEREST	NATURE OF INTEREST
X Ownership/Deed of Trust Easement	Ownership/Deed of Trust Easement
Leasehold	Leasehold Other
IF RENTAL PROPERTY, GROSS INCOME RECEIVED	IF RENTAL PROPERTY, GROSS INCOME RECEIVED
\$0 - \$499 \$500 - \$1,000 \$1,001 - \$10,000	\$0 - \$499 \$500 - \$1,000 \$1,001 - \$10,000
■ \$10,001 - \$100,000	S10,001 - \$100,000 OVER \$100,000
SOURCES OF RENTAL INCOME: If you own a 10% or greater interest, list the name of each tenant that is a single source of income of \$10,000 or more.	SOURCES OF RENTAL INCOME: If you own a 10% or greater interest, list the name of each tenant that is a single source of income of \$10,000 or more.
Changing Parameters	
* You are not required to report loans from a commercia	al lending institution made in the lender's regular course of without regard to your official status. Personal loans and ness must be disclosed as follows:
* You are not required to report loans from a commercia business on terms available to members of the public	without regard to your official status. Personal loans and
* You are not required to report loans from a commercia business on terms available to members of the public loans received not in a lender's regular course of busi	without regard to your official status. Personal loans and ness must be disclosed as follows:
* You are not required to report loans from a commercial business on terms available to members of the public loans received not in a lender's regular course of businame of Lender*	without regard to your official status. Personal loans and ness must be disclosed as follows: NAME OF LENDER*
* You are not required to report loans from a commercia business on terms available to members of the public loans received not in a lender's regular course of busi NAME OF LENDER* ADDRESS (Business Address Acceptable)	without regard to your official status. Personal loans and ness must be disclosed as follows: NAME OF LENDER* ADDRESS (Business Address Acceptable)
* You are not required to report loans from a commercia business on terms available to members of the public loans received not in a lender's regular course of busi NAME OF LENDER* ADDRESS (Business Address Acceptable) BUSINESS ACTIVITY, IF ANY, OF LENDER	without regard to your official status. Personal loans and ness must be disclosed as follows: NAME OF LENDER* ADDRESS (Business Address Acceptable) BUSINESS ACTIVITY, IF ANY, OF LENDER
* You are not required to report loans from a commercia business on terms available to members of the public loans received not in a lender's regular course of busi NAME OF LENDER* ADDRESS (Business Address Acceptable) BUSINESS ACTIVITY, IF ANY, OF LENDER INTEREST RATE TERM (Months/Years) None	without regard to your official status. Personal loans and ness must be disclosed as follows: NAME OF LENDER*
* You are not required to report loans from a commercia business on terms available to members of the public loans received not in a lender's regular course of busi NAME OF LENDER* ADDRESS (Business Address Acceptable) BUSINESS ACTIVITY, IF ANY, OF LENDER INTEREST RATE TERM (Months/Years) ———————————————————————————————————	without regard to your official status. Personal loans and ness must be disclosed as follows: NAME OF LENDER* ADDRESS (Business Address Acceptable)
* You are not required to report loans from a commercial business on terms available to members of the public loans received not in a lender's regular course of busi NAME OF LENDER* ADDRESS (Business Address Acceptable) BUSINESS ACTIVITY, IF ANY, OF LENDER INTEREST RATE TERM (Months/Years)	without regard to your official status. Personal loans and ness must be disclosed as follows: NAME OF LENDER*
* You are not required to report loans from a commercial business on terms available to members of the public loans received not in a lender's regular course of business NAME OF LENDER* ADDRESS (Business Address Acceptable) BUSINESS ACTIVITY, IF ANY, OF LENDER INTEREST RATE TERM (Months/Years) HIGHEST BALANCE DURING REPORTING PERIOD \$500 - \$1,000	without regard to your official status. Personal loans and ness must be disclosed as follows: NAME OF LENDER* ADDRESS (Business Address Acceptable) BUSINESS ACTIVITY, IF ANY, OF LENDER INTEREST RATE TERM (Months/Years)

SCHEDULE B

Attachment



ASSESSOR PARCEL NUMBER OR STREET ADDRESS: 11-842-11

LIST OF SOURCES OF RENTAL INCOME OF \$10,000 OR MORE
Danielle Maly
Ronan S. Collins
Neil V. Ricci
Mariana G. Pires
Elisabeth M. Mackay
Chelsea M Leon
Chisom I. Odoemene
Erik Newman
Cheralynn Corsack
Madison E. Miller
Won Ha
Madeleine Adkins

SCHEDULE C Income, Loans, & Business **Positions**(Other than Gifts and Travel Payments)

CALIFORNIA FORM 700 FAIR POLITICAL PRACTICES COMMISSION
Name
Elena Flowers

	► 1. INCOME RECEIVED
NAME OF SOURCE OF INCOME	NAME OF SOURCE OF INCOME
UC San Francisco	State of California
ADDRESS (Business Address Acceptable)	ADDRESS (Business Address Acceptable)
1855 Folsom Street, Suite 425 San Francisco, CA 94103	PO Box 942850
BUSINESS ACTIVITY, IF ANY, OF SOURCE	BUSINESS ACTIVITY, IF ANY, OF SOURCE
academia	state agency YOUR BUSINESS POSITION
YOUR BUSINESS POSITION	
Associate Professor	Appointed Board Member
GROSS INCOME RECEIVED No Income - Business Position Only	GROSS INCOME RECEIVED No Income - Business Position Only
\$500 - \$1,000	\$500 - \$1,000 X \$1,001 - \$10,000
\$10,001 - \$100,000 X OVER \$100,000	S10,001 - \$100,000 OVER \$100,000
CONSIDERATION FOR WHICH INCOME WAS RECEIVED	CONSIDERATION FOR WHICH INCOME WAS RECEIVED
X Salary	Salary Spouse's or registered domestic partner's income (For self-employed use Schedule A-2.)
Partnership (Less than 10% ownership. For 10% or greater use Schedule A-2.)	Partnership (Less than 10% ownership. For 10% or greater use Schedule A-2.)
Sale of	Sale of
(Real property, car, boat, etc.)	(Real property, car, boat, etc.)
Loan repayment	Loan repayment
Commission or Rental Income, list each source of \$10,000 or more	Commission or Rental Income, list each source of \$10,000 or more
Commission of Tental income, list each source of \$10,000 of more	
(Describe)	(Describe)
(Describe)	(Describe) Other(Describe)
(Describe) 2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING * You are not required to report loans from a commercia a retail installment or credit card transaction, made in to members of the public without regard to your official regular course of business must be disclosed as follows:	(Describe) Other (Describe) al lending institution, or any indebtedness created as part of the lender's regular course of business on terms available al status. Personal loans and loans received not in a lender's ws:
(Describe) Other(Describe) 2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING * You are not required to report loans from a commercia a retail installment or credit card transaction, made in to members of the public without regard to your official	(Describe) Other (Describe) al lending institution, or any indebtedness created as part of the lender's regular course of business on terms available al status. Personal loans and loans received not in a lender's
(Describe) 2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING * You are not required to report loans from a commercia a retail installment or credit card transaction, made in to members of the public without regard to your officia regular course of business must be disclosed as follow NAME OF LENDER*	(Describe) Other (Describe) al lending institution, or any indebtedness created as part of the lender's regular course of business on terms available al status. Personal loans and loans received not in a lender's ws:
(Describe) 2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING * You are not required to report loans from a commercia a retail installment or credit card transaction, made in to members of the public without regard to your officia regular course of business must be disclosed as follow NAME OF LENDER*	(Describe) Other (Describe) al lending institution, or any indebtedness created as part of the lender's regular course of business on terms available al status. Personal loans and loans received not in a lender's ws: INTEREST RATE TERM (Months/Years)
(Describe) Other (Describe) 2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING * You are not required to report loans from a commercia a retail installment or credit card transaction, made in to members of the public without regard to your official regular course of business must be disclosed as follow NAME OF LENDER* ADDRESS (Business Address Acceptable)	Other
(Describe) Other (Describe) 2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING You are not required to report loans from a commercia a retail installment or credit card transaction, made in to members of the public without regard to your officia regular course of business must be disclosed as follow NAME OF LENDER* ADDRESS (Business Address Acceptable)	(Describe) Other (Describe) al lending institution, or any indebtedness created as part of the lender's regular course of business on terms available al status. Personal loans and loans received not in a lender's ws: INTEREST RATE TERM (Months/Years)
(Describe) 2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING * You are not required to report loans from a commercia a retail installment or credit card transaction, made in to members of the public without regard to your officia regular course of business must be disclosed as follow NAME OF LENDER*	(Describe) Other (Describe) al lending institution, or any indebtedness created as part of the lender's regular course of business on terms available al status. Personal loans and loans received not in a lender's ws: INTEREST RATE TERM (Months/Years) SECURITY FOR LOAN None Personal residence
(Describe) Other (Describe) 2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING * You are not required to report loans from a commercia a retail installment or credit card transaction, made in to members of the public without regard to your officia regular course of business must be disclosed as follow NAME OF LENDER* ADDRESS (Business Address Acceptable)	(Describe) Other (Describe) al lending institution, or any indebtedness created as part of the lender's regular course of business on terms available al status. Personal loans and loans received not in a lender's ws: INTEREST RATE TERM (Months/Years) SECURITY FOR LOAN None Personal residence
(Describe) Other (Describe) 2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING You are not required to report loans from a commercia a retail installment or credit card transaction, made in to members of the public without regard to your official regular course of business must be disclosed as follow NAME OF LENDER* ADDRESS (Business Address Acceptable) BUSINESS ACTIVITY, IF ANY, OF LENDER	(Describe) Other (Describe) al lending institution, or any indebtedness created as part of the lender's regular course of business on terms available al status. Personal loans and loans received not in a lender's ws: INTEREST RATE TERM (Months/Years) SECURITY FOR LOAN None Personal residence Real Property Street address
(Describe) 2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING * You are not required to report loans from a commercia a retail installment or credit card transaction, made in to members of the public without regard to your official regular course of business must be disclosed as follow NAME OF LENDER* ADDRESS (Business Address Acceptable) BUSINESS ACTIVITY, IF ANY, OF LENDER HIGHEST BALANCE DURING REPORTING PERIOD	(Describe) Other
(Describe) Other (Describe) 2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING * You are not required to report loans from a commercia a retail installment or credit card transaction, made in to members of the public without regard to your officia regular course of business must be disclosed as follow NAME OF LENDER* ADDRESS (Business Address Acceptable) BUSINESS ACTIVITY, IF ANY, OF LENDER HIGHEST BALANCE DURING REPORTING PERIOD \$500 - \$1,000	(Describe) Other (Describe) al lending institution, or any indebtedness created as part of the lender's regular course of business on terms available al status. Personal loans and loans received not in a lender's ws: INTEREST RATE TERM (Months/Years) SECURITY FOR LOAN None Personal residence Real Property Street address
(Describe) Other (Describe) 2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING * You are not required to report loans from a commercia a retail installment or credit card transaction, made in to members of the public without regard to your official regular course of business must be disclosed as follow NAME OF LENDER* ADDRESS (Business Address Acceptable) BUSINESS ACTIVITY, IF ANY, OF LENDER HIGHEST BALANCE DURING REPORTING PERIOD \$500 - \$1,000 \$1,001 - \$10,000	(Describe) Other